



FOR IMMEDIATE RELEASE

O'REILLY AUTOMOTIVE, INC. REPORTS THIRD QUARTER 2022 RESULTS

- Third quarter comparable store sales growth of 7.6%, three-year stack increase of 31.2%
- 14% increase in third quarter diluted earnings per share to \$9.17
- \$2.4 billion net cash provided by operating activities year-to-date

Springfield, MO, October 26, 2022 – O'Reilly Automotive, Inc. (the "Company" or "O'Reilly") (*Nasdaq:* ORLY), a leading retailer in the automotive aftermarket industry, today announced record revenue and earnings for its third quarter ended September 30, 2022.

3rd Quarter Financial Results

Greg Johnson, O'Reilly's President and CEO, commented, "We are pleased to report very strong performance in the third quarter, highlighted by a 7.6% increase in comparable store sales and an incredible three-year stacked comparable store sales increase of 31.2%. Our Team's relentless focus on providing excellent service to our customers drove the robust sales strength in the quarter. Team O'Reilly once again delivered double-digit growth in our professional business for the quarter, while also driving low single-digit DIY sales growth. Our Team's outstanding top-line performance, coupled with a steadfast commitment to expense control, resulted in a 14% increase in third quarter diluted earnings per share to \$9.17, which represents a three-year compounded annual growth rate of 22%. I would like to take this opportunity to thank each of our over 84,000 Team Members for their continued hard work and unwavering commitment to providing unsurpassed levels of customer service – your dedication to our business and our customers remains the key to O'Reilly's ongoing success."

Sales for the third quarter ended September 30, 2022, increased \$319 million, or 9%, to \$3.80 billion from \$3.48 billion for the same period one year ago. Gross profit for the third quarter increased 6% to \$1.93 billion (or 50.9% of sales) from \$1.82 billion (or 52.3% of sales) for the same period one year ago. Selling, general and administrative expenses ("SG&A") for the third quarter increased 6% to \$1.13 billion (or 29.8% of sales) from \$1.06 billion (or 30.6% of sales) for the same period one year ago. Operating income for the third quarter increased 7% to \$804 million (or 21.2% of sales) from \$755 million (or 21.7% of sales) for the same period one year ago.

Net income for the third quarter ended September 30, 2022, increased \$27 million, or 5%, to \$585 million (or 15.4% of sales) from \$559 million (or 16.1% of sales) for the same period one year ago. Diluted earnings per common share for the third quarter increased 14% to \$9.17 on 64 million shares versus \$8.07 on 69 million shares for the same period one year ago.

Year-to-Date Financial Results

Mr. Johnson continued, "Year to date, we have opened 154 net, new stores across 38 U.S. states and Mexico, and we remain on track to reach our target of approximately 180 net, new store openings in 2022. Our Team of highly-trained and technically proficient Professional Parts People continues to drive strong new store performance, and we remain very confident in our ability to profitably grow in both existing and new market areas. We are pleased to announce our 2023 new store opening target of 180 to 190 net, new stores, an increase over our 2022 growth, as we look forward to expanding the O'Reilly footprint and extending our long track record of profitable growth."

Sales for the first nine months of 2022 increased \$729 million, or 7%, to \$10.77 billion from \$10.04 billion for the same period one year ago. Gross profit for the first nine months of 2022 increased 5% to \$5.53 billion (or 51.3% of sales) from \$5.29 billion (or 52.7% of sales) for the same period one year ago. SG&A for the first nine months of 2022 increased 7% to \$3.26 billion (or 30.2% of sales) from \$3.04 billion (or 30.3% of sales) for the same period one year ago. Operating income for the first nine months of 2022 increased 1% to \$2.27 billion (or 21.1% of sales) from \$2.24 billion (or 22.3% of sales) for the same period one year ago.

Net income for the first nine months of 2022 decreased \$2 million to \$1.64 billion (or 15.3% of sales) from \$1.65 billion (or 16.4% of sales) for the same period one year ago. Diluted earnings per common share for the first nine months of 2022 increased 7% to \$25.08 on 66 million shares versus \$23.45 on 70 million shares for the same period one year ago.

3rd Quarter Comparable Store Sales Results

Comparable store sales are calculated based on the change in sales for U.S. stores open at least one year and exclude sales of specialty machinery, sales to independent parts stores and sales to Team Members. Online sales for ship-to-home orders and pick-up-in-store orders for U.S. stores open at least one year are included in the comparable store sales calculation. Comparable store sales increased 7.6% for the third quarter ended September 30, 2022, on top of 6.7% for the same period one year ago. Comparable store sales increased 5.6% for the nine months ended September 30, 2022, on top of 12.9% for the same period one year ago.

Share Repurchase Program

During the third quarter ended September 30, 2022, the Company repurchased 1.0 million shares of its common stock, at an average price per share of \$683.09, for a total investment of \$710 million. During the first nine months of 2022, the Company repurchased 4.4 million shares of its common stock, at an average price per share of \$646.61, for a total investment of \$2.86 billion. Subsequent to the end of the third quarter and through the date of this release, the Company repurchased an additional 0.2 million shares of its common stock, at an average price per share of \$727.12, for a total investment of \$161 million. The Company has repurchased a total of 90.2 million shares of its common stock under its share repurchase program since the inception of the program in January of 2011 and through the date of this release, at an average price of \$219.14, for a total aggregate investment of \$19.77 billion. As of the date of this release, the Company had approximately \$483 million remaining under its current share repurchase authorization.

Updated Full-Year 2022 Guidance

The table below outlines the Company's updated guidance for selected full-year 2022 financial data:

	For the Year Ending
	December 31, 2022
Comparable store sales	4.5% to 5.5%
Total revenue	\$14.1 billion to \$14.3 billion
Gross profit as a percentage of sales	50.8% to 51.3%
Operating income as a percentage of sales	20.3% to 20.6%
Effective income tax rate	23.0%
Diluted earnings per share (1)	\$32.35 to \$32.85
Net cash provided by operating activities	\$2.5 billion to \$3.0 billion
Capital expenditures	\$550 million to \$650 million
Free cash flow (2)	\$1.8 billion to \$2.1 billion

- (1) Weighted-average shares outstanding, assuming dilution, used in the denominator of this calculation, includes share repurchases made by the Company through the date of this release.
- (2) Free cash flow is a non-GAAP financial measure. The table below reconciles Free cash flow guidance to Net cash provided by operating activities guidance, the most directly comparable GAAP financial measure:

	For the Year Ending	
(in millions)	December 31, 2022	
Net cash provided by operating activities	\$ 2,540 to \$	2,960
Less: Capital expenditures	550 to	650
Excess tax benefit from share-based compensation payments	10 to	20
Investment in tax credit equity investments	180 to	190
Free cash flow	\$ 1,800 to \$	2,100

Non-GAAP Information

This release contains certain financial information not derived in accordance with United States generally accepted accounting principles ("GAAP"). These items include adjusted debt to earnings before interest, taxes, depreciation, amortization, share-based compensation and rent ("EBITDAR") and free cash flow. The Company does not, nor does it suggest investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, GAAP financial information. The Company believes that the presentation of adjusted debt to EBITDAR and free cash flow provide meaningful supplemental information to both management and investors that is indicative of the Company's core operations. The Company has included a reconciliation of this additional information to the most comparable GAAP measure in the table above and the selected financial information below.

Earnings Conference Call Information

The Company will host a conference call on Thursday, October 27, 2022, at 10:00 a.m. Central Time to discuss its results as well as future expectations. Investors may listen to the conference call live on the Company's website at www.OReillyAuto.com by clicking on "Investor Relations" and then "News Room." Interested analysts are invited to join the call. The dial-in number for the call is (404) 400-0571 and the conference call identification number is 61519118#. A replay of the conference call will be available on the Company's website through Thursday, October 26, 2023.

About O'Reilly Automotive, Inc.

O'Reilly Automotive, Inc. was founded in 1957 by the O'Reilly family and is one of the largest specialty retailers of automotive aftermarket parts, tools, supplies, equipment and accessories in the United States, serving both the do-it-yourself and professional service provider markets. Visit the Company's website at www.OReillyAuto.com for additional information about O'Reilly, including access to online shopping and current promotions, store locations, hours and services, employment opportunities and other programs. As of September 30, 2022, the Company operated 5,910 stores in 47 U.S. states and 28 stores in Mexico.

Forward-Looking Statements

The Company claims the protection of the safe-harbor for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You can identify these statements by forward-looking words such as "estimate," "may," "could," "will," "believe," "expect," "would," "consider," "should," "anticipate," "project," "plan," "intend" or

similar words. In addition, statements contained within this press release that are not historical facts are forward-looking statements, such as statements discussing, among other things, expected growth, store development, integration and expansion strategy, business strategies, future revenues and future performance. These forward-looking statements are based on estimates, projections, beliefs and assumptions and are not guarantees of future events and results. Such statements are subject to risks, uncertainties and assumptions, including, but not limited to, the COVID-19 pandemic or other public health crises; the economy in general; inflation; consumer debt levels; product demand; the market for auto parts; competition; weather; tariffs; availability of key products and supply chain disruptions; business interruptions, including terrorist activities, war and the threat of war; failure to protect our brand and reputation; challenges in international markets; volatility of the market price of our common stock; our increased debt levels; credit ratings on public debt; historical growth rate sustainability; our ability to hire and retain qualified employees; risks associated with the performance of acquired businesses; information security and cyber-attacks; and governmental regulations. Actual results may materially differ from anticipated results described or implied in these forward-looking statements. Please refer to the "Risk Factors" section of the annual report on Form 10-K for the year ended December 31, 2021, and subsequent Securities and Exchange Commission filings for additional factors that could materially affect the Company's financial performance. Forwardlooking statements speak only as of the date they were made and the Company undertakes no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law.

For further information contact:

Investor & Media ContactsMark Merz (417) 829-5878
Eric Bird (417) 868-4259

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

Current assets Curr		Septe	ember 30, 2022	Septe	mber 30, 2021	Dec	ember 31, 2021
Current assets: S							
Cach and cash equivalents	Assets						
Accounts receivable, net 338,122 282,883 272,562 Amounts receivable from suppliers 135,584 110,882 113,112 Inventory 4,137,945 3,646,988 3,686,383 Other current assets 82,045 72,154 70,092 70,0002 70,	Current assets:						
Amounts receivable from suppliers 135,584 110,882 113,112 Inventory	Cash and cash equivalents	\$	67,060	\$	449,302	\$	362,113
Inventory			338,122		282,883		272,562
Total current assets	Amounts receivable from suppliers		135,584		110,882		113,112
Total current assets			4,137,945		3,646,988		3,686,383
Property and equipment, at cost 7.291,681 6.874,639 6.948,038	Other current assets		82,045		72,154		70,092
New property and equipment 2,947,861 2,672,954 2,734,523 Net property and equipment 4,343,820 4,201,685 4,213,515 Second of the property and equipment 4,343,820 4,201,685 4,213,515 Second of the property and equipment 4,343,820 4,201,685 4,213,515 Second of the property and equipment 4,343,820 878,872 879,344 Second of the property and	Total current assets		4,760,756		4,562,209		4,504,262
Net property and equipment			7,291,681		6,874,639		6,948,038
Operating lease, right-of-use assets 2,109,581 2,011,115 1,982,478 Goodwill 881,102 878,872 879,340 Other assets, net 142,769 135,504 139,112 Total assets \$ 12,238,028 \$ 11,789,385 \$ 11,718,707 Liabilities and shareholders' deficit Current liabilities: Secondary and the country of the count	Less: accumulated depreciation and amortization		2,947,861		2,672,954		2,734,523
Section	Net property and equipment		4,343,820		4,201,685		4,213,515
Current portion of operating lease liabilities Current liabili	Operating lease, right-of-use assets				2,011,115		1,982,478
Total assets	Goodwill		881,102		878,872		879,340
Current liabilities Current liabilities	Other assets, net		142,769		135,504		139,112
Current liabilities: S	Total assets	\$	12,238,028	\$	11,789,385	\$	11,718,707
Current liabilities: S	T' 1 '1'.''						
Accounts payable \$ 5,574,098 \$ 4,608,549 \$ 4,695,312 Self-insurance reserves 142,390 122,551 128,794 Accrued payroll 109,095 89,095 107,588 Accrued benefits and withholdings 167,452 288,134 234,872 Income taxes payable 63,916 158,481 — Current portion of operating lease liabilities 360,529 336,962 337,832 Other current liabilities 423,999 385,982 370,217 Total current liabilities 6,841,479 5,989,754 5,874,615 Long-term debt 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): 203,912 212,591 206,568 Common stock, \$0.01 par value: 4,370,772 1,296,358 1,305,508 Actual particular districts 4,370,772							
Self-insurance reserves 142,390 122,551 128,794 Accrued payroll 109,095 89,095 107,588 Accrued benefits and withholdings 167,452 288,134 234,872 Income taxes payable 63,916 158,481 — Current portion of operating lease liabilities 360,529 336,962 337,832 Other current liabilities 423,999 385,982 370,217 Total current liabilities 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): 203,912 212,591 206,568 Shareholders equity (deficit): 203,912 212,591 206,568 Shareholders equity (deficit): 203,912 212,591 206,568 Shareholders equity (deficit): 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000 3,000,000		Φ.	5 554 000	¢.	4 (00 540	Ф	4 (05 212
Accrued payroll		\$		>		3	
Accrued benefits and withholdings 167,452 288,134 234,872 Income taxes payable 63,916 158,481 — Current portion of operating lease liabilities 360,529 336,962 337,832 Other current liabilities 423,999 385,982 370,217 Total current liabilities 6,841,479 5,989,754 5,874,615 Long-term debt 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: Authorized shares - 245,000,000 Issued and outstanding shares - 62,798,821 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802 Accumulated other comprehensive loss (3,983) (7,828) (6,799 Total shareholders' deficit (1,205,463) (140,853) (66,423 Common taxes (1,205,463) (140,853) (66,423 Common stock (1,205,463) (140,853) (66,423 Common stock (1,205,463) (140,853) (140,853) (166,423 Common stock (1,205,463) (140,853) (166,423 Common stock (1,205,463) (140,853) (140,853) (166,423 Common stock (1,205,463) (140,853) (140,853) (166,423 Common stock (1,205,463) (140,853) (14							
Income taxes payable	1 4						
Current portion of operating lease liabilities 360,529 336,962 337,832 Other current liabilities 423,999 385,982 370,217 Total current liabilities 6,841,479 5,989,754 5,874,615 Long-term debt 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,787 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: 3,202,502 4,270,272 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 2,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502 3,272,502							234,872
Other current liabilities 423,999 385,982 370,217 Total current liabilities 6,841,479 5,989,754 5,874,615 Long-term debt 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: 44,370,772 3,200,000 200,568 Issued and outstanding shares – 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802 Accumulated other comprehensive loss (3,983) (7,828) (6,799 Total shareholders' deficit (1,205,463) (140,853) (66,423							227 922
Total current liabilities 6,841,479 5,989,754 5,874,615 Long-term debt 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: Value: <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Long-term debt 4,370,772 3,826,073 3,826,978 Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: Authorized shares - 245,000,000 Issued and outstanding shares - 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802 Accumulated other comprehensive loss (3,983) (7,828) (6,792 Total shareholders' deficit (1,205,463) (140,853) (66,423							
Operating lease liabilities, less current portion 1,809,241 1,729,013 1,701,757 Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: Authorized shares – 245,000,000 Issued and outstanding shares – 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802) Accumulated other comprehensive loss (3,983) (7,828) (6,799) Total shareholders' deficit (1,205,463) (140,853) (66,423)	Total current habilities		0,841,479		3,989,734		3,874,013
Deferred income taxes 218,087 172,807 175,212 Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: Authorized shares – 245,000,000 Issued and outstanding shares – 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802) Accumulated other comprehensive loss (3,983) (7,828) (6,799) Total shareholders' deficit (1,205,463) (140,853) (66,423)			4,370,772		3,826,073		3,826,978
Other liabilities 203,912 212,591 206,568 Shareholders' equity (deficit): Common stock, \$0.01 par value: Common stock, \$0.01 par value: Authorized shares – 245,000,000 Issued and outstanding shares – 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802) Accumulated other comprehensive loss (3,983) (7,828) (6,799) Total shareholders' deficit (1,205,463) (140,853) (66,423)			1,809,241		1,729,013		1,701,757
Shareholders' equity (deficit): Common stock, \$0.01 par value: Authorized shares – 245,000,000 Issued and outstanding shares – 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802 Accumulated other comprehensive loss (3,983) (7,828) (6,799 Total shareholders' deficit (1,205,463) (140,853) (66,423)							175,212
Common stock, \$0.01 par value: Authorized shares – 245,000,000 Issued and outstanding shares – 62,798,821 as of September 30, 2022, 67,684,615 as of September 30, 2021, and 67,029,042 as of December 31, 2021 Additional paid-in capital Retained deficit (2,494,833) Accumulated other comprehensive loss Total shareholders' deficit (1,205,463) Common stock, \$0.01 par value: Authorized shares – 245,000,000 670 670 670 670 670 670	Other liabilities		203,912		212,591		206,568
67,029,042 as of December 31, 2021 628 677 670 Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802 Accumulated other comprehensive loss (3,983) (7,828) (6,799 Total shareholders' deficit (1,205,463) (140,853) (66,423)	Common stock, \$0.01 par value: Authorized shares – 245,000,000 Issued and outstanding shares – 62,798,821 as of September 30, 2022,						
Additional paid-in capital 1,292,725 1,296,358 1,305,508 Retained deficit (2,494,833) (1,430,060) (1,365,802 Accumulated other comprehensive loss (3,983) (7,828) (6,799 Total shareholders' deficit (1,205,463) (140,853) (66,423)			628		677		670
Retained deficit (2,494,833) (1,430,060) (1,365,802) Accumulated other comprehensive loss (3,983) (7,828) (6,799) Total shareholders' deficit (1,205,463) (140,853) (66,423)							1,305,508
Accumulated other comprehensive loss (3,983) (7,828) (6,799) Total shareholders' deficit (1,205,463) (140,853) (66,423)							(1,365,802)
Total shareholders' deficit (1,205,463) (140,853) (66,423)							(6,799)
Total liabilities and shareholders' deficit \$ 12,238,028 \$ 11,789,385 \$ 11,718,707	•						(66,423)
	Total liabilities and shareholders' deficit	\$	12,238,028	\$	11,789,385	\$	11,718,707

Note: The balance sheet at December 31, 2021, has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by United States generally accepted accounting principles for complete financial statements.

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(In thousands, except per share data)

	For the Three Months Ended September 30,				F	nths Ended · 30,		
		2022		2021		2022		2021
Sales	\$	3,798,619	\$	3,479,570	\$	10,765,367	\$	10,036,070
Cost of goods sold, including warehouse and distribution expenses		1,863,657		1,661,330		5,237,615		4,750,657
Gross profit	'	1,934,962		1,818,240		5,527,752		5,285,413
Selling, general and administrative expenses		1,130,768		1,063,641		3,255,478		3,044,126
Operating income	_	804,194		754,599		2,272,274		2,241,287
Other income (expense):		(12.4.6.1)		(2.4.072)		(11 7 200)		(110.026)
Interest expense		(43,164)		(34,873)		(115,389)		(110,036)
Interest income		1,435		485		2,627		1,478
Other, net		(616)		318	_	(7,104)	_	4,961
Total other expense		(42,345)		(34,070)		(119,866)		(103,597)
					_			
Income before income taxes		761,849		720,529		2,152,408		2,137,690
Provision for income taxes		176,411	_	161,877	_	508,330		491,978
Net income	\$	585,438	\$	558,652	\$	1,644,078	\$	1,645,712
Earnings per share-basic:								
Earnings per share	\$	9.25	\$	8.14	\$	25.30	\$	23.67
Weighted-average common shares outstanding – basic	<u> </u>	63,288		68,608	_	64,979	_	69,529
Earnings per share-assuming dilution:								
Earnings per share	\$	9.17	\$	8.07	\$	25.08	\$	23.45
Weighted-average common shares outstanding – assuming dilution	Ф	63,860	Φ	69,240	Þ	65,566	Φ	70,174

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

	For the Nine Months Ended September 30,			
	_	2022		2021
Operating activities:				
Net income	\$	1,644,078	\$	1,645,712
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization of property, equipment and intangibles		258,048		237,654
Amortization of debt discount and issuance costs		3,490		3,294
Deferred income taxes		42,673		18,053
Share-based compensation programs		18,913		18,544
Other		716		1,803
Changes in operating assets and liabilities:				
Accounts receivable		(69,965)		(56,743)
Inventory		(450,991)		6,420
Accounts payable		878,501		424,710
Income taxes payable		73,853		141,273
Other		(46,296)		124,607
Net cash provided by operating activities		2,353,020		2,565,327
Investing activities:				
Purchases of property and equipment		(388,820)		(340,687)
Proceeds from sale of property and equipment		10,829		6,643
Investment in tax credit equity investments		(5,262)		(1,795)
Other		(448)		(1,897)
Net cash used in investing activities		(383,701)		(337,736)
Financing activities:				
Proceeds from borrowings on revolving credit facility		785,800		
Payments on revolving credit facility		(785,800)		_
Proceeds from the issuance of long-term debt		847,314		_
Principal payments on long-term debt		(300,000)		(300,000)
Payment of debt issuance costs		(6,442)		(3,404)
Repurchases of common stock		(2,861,557)		(2,007,161)
Net proceeds from issuance of common stock		56,575		67,361
Other		(350)		(313)
Net cash used in financing activities		(2,264,460)		(2,243,517)
Effect of exchange rate changes on cash		88		(412)
Net decrease in cash and cash equivalents		(295,053)		(16,338)
Cash and cash equivalents at beginning of the period	_ <u></u>	362,113		465,640
Cash and cash equivalents at end of the period	\$	67,060	\$	449,302
Supplemental disclosures of cash flow information:				
Income taxes paid	\$	392,490	\$	333,360
Interest paid, net of capitalized interest		99,674		107,971

SELECTED FINANCIAL INFORMATION

(Unaudited)

Adjusted Debt to EBITDAR:		Septem		ths Ended 0,
•		2022		2021
(In thousands, except adjusted debt to EBITDAR ratio)			-	
GAAP debt	\$	4,370,772	\$	3,826,073
Add: Letters of credit		101,741		83,985
Discount on senior notes		6,481		4,531
Debt issuance costs		22,747		19,396
Six-times rent expense		2,318,454		2,206,056
Adjusted debt	\$	6,820,195	\$	6,140,041
GAAP net income	\$	2,163,051	\$	2,038,657
Add: Interest expense	Ψ	150,121	*	148,385
Provision for income taxes		633,581		598,962
Depreciation and amortization		348,611		320,779
Share-based compensation expense		25,025		24,229
Rent expense (i)		386,409		367,676
EBITDAR	\$	3,706,798	\$	3,498,688
Adjusted debt to EBITDAR		1.84		1.75
Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related	mber 30, 2022			460.200
twelve months ended September 30, 2022	to property taxes and insurance, for the	\$		460,299 73,890
	to property taxes and insurance, for the	\$		
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe	mber 30, 2021			73,890
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related	mber 30, 2021	\$		73,890 386,409 438,205
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe	mber 30, 2021	\$		73,890 386,409
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021	mber 30, 2021	<u>\$</u> \$	nber 3	73,890 386,409 438,205 70,529 367,676
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021	mber 30, 2021	\$ \$ \$	nber 3	73,890 386,409 438,205 70,529 367,676
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021 Rent expense for the twelve months ended September 30, 2021	mber 30, 2021	\$ \$ \$ Septen	nber 3	73,890 386,409 438,205 70,529 367,676
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021 Rent expense for the twelve months ended September 30, 2021 Selected Balance Sheet Ratios:	mber 30, 2021	\$ \$ \$ Septen	mber 3	73,890 386,409 438,205 70,529 367,676
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021 Rent expense for the twelve months ended September 30, 2021 Selected Balance Sheet Ratios: Inventory turnover (1)	mber 30, 2021	\$ \$ Septen	mber 3	73,890 386,409 438,205 70,529 367,676 30, 2021
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021	mber 30, 2021 I to property taxes and insurance, for the	\$ \$ \$ Septen 2022		73,890 386,409 438,205 70,529 367,676 30, 2021
twelve months ended September 30, 2022 Rent expense for the twelve months ended September 30, 2022 Total lease cost, per ASC 842, for the twelve months ended Septe Less: Variable non-contract operating lease components, related twelve months ended September 30, 2021 Rent expense for the twelve months ended September 30, 2021 Selected Balance Sheet Ratios: Inventory turnover (1) Average inventory per store (in thousands) (2)	mber 30, 2021 I to property taxes and insurance, for the	\$ \$ \$ \$ Septen 2022 1.7 697 134.7 % d For the N	\$	73,890 386,409 438,205 70,529 367,676 30, 2021 1.7 633 126.4 %

961,047

159,899

8,481

1,182

791,485

Reconciliation of Free Cash Flow (in thousands):

Investment in tax credit equity investments

Excess tax benefit from share-based compensation payments

Net cash provided by operating activities

Less: Capital expenditures

Free cash flow

\$ 2,353,020

\$ 1,944,638

388,820

14,300

5,262

\$ 2,565,327

\$ 2,193,889

340,687

28,956

1,795

852,495

118,080

722,247

12,141

27

	For the Three M	Ionths Ended	For the Nine M	Ionths Ended	Months Ended		
	Septemb	er 30,	Septemb	er 30,	Septemb	er 30,	
	2022	2021	2022	2021	2022	2021	
Store Count:							
Beginning domestic store count	5,873	5,710	5,759	5,594	5,740	5,592	
New stores opened	38	30	153	148	172	153	
Stores closed	(1)		(2)	(2)	(2)	(5)	
Ending domestic store count	5,910	5,740	5,910	5,740	5,910	5,740	
Danima Maria atau arant	27	22	25	22	22	21	
Beginning Mexico store count	27	22	25	22	22	21	
New stores opened	<u> </u>		3		6	<u> </u>	
Ending Mexico store count	28	22	28	22	28	22	
Total ending store count	5,938	5,762	5,938	5,762	5,938	5,762	

	For the Three Months Ended September 30,			For	ths Ended			
	2022 2021			2022			2021	
Store and Team Member Information: (4)								
Total employment		84,050		80,536				
Square footage (in thousands)		44,373		43,035				
Sales per weighted-average square foot (5)	\$	84.54	\$	79.73	\$	316.37	\$	299.31
Sales per weighted-average store (in thousands) (6)	\$	634	\$	597	\$	2,373	\$	2,231

⁽¹⁾ Calculated as cost of goods sold for the last 12 months divided by average inventory. Average inventory is calculated as the average of inventory for the trailing four quarters used in determining the denominator.

⁽²⁾ Calculated as inventory divided by store count at the end of the reported period.

⁽³⁾ Calculated as accounts payable divided by inventory.

⁽⁴⁾ Represents O'Reilly's U.S. operations only.

⁽⁵⁾ Calculated as sales less jobber sales, divided by weighted-average square footage. Weighted-average square footage is determined by weighting store square footage based on the approximate dates of store openings, acquisitions, expansions or closures.

⁽⁶⁾ Calculated as sales less jobber sales, divided by weighted-average stores. Weighted-average stores is determined by weighting stores based on their approximate dates of openings, acquisitions or closures.